



MOSAIC

Habits & habitats



apphaus.sap.com/resources/mosaic

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Mosaic is a method aimed at helping teams **prototype their future creative space.**


It is based on the idea that **team behavior influences physical space and vice-versa. It all starts with the team's needs!**

MOSAIC

How to use it



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Using Mosaic



 2 - 3 hours

 Max. 6 persons

 Brown paper, markers

Mosaic works in **3 phases** that guide a team in the conceptualization of its **future creative space**.

Before you start...

Follow these suggestions to assemble your kit before using it.



Print the working material on 200g DIN A3 sized paper. Make sure the activity card sheets are printed double-sided with short-edge binding.



Laminate and cut the activity cards so you can use your set more than once!



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The Activities

The type of activities a team performs at work and the way they are prioritized reflect the team's culture. Learn what is important for each team member through discussion.

Phase 1: Team Activities

Spread the 36 different activity cards on the brown paper so that the activities face upwards. Taking turns, go through the following steps.

1. Select the team activities

 20 min

One by one, pick the activities you want to perform in your future space. Take turns until the whole group has selected **18 activity cards**, including at least one of each color. When selecting, explain what this activity means to you and why you chose it. Discuss whether you are satisfied with the selection. Exchange cards or use the blank cards to create custom activities if necessary. Once all 18 activities are chosen, remove the remaining activity cards.

2. Prioritize the selected activities

 20 min

Think about how frequently the chosen activities should be performed in the future space. Taking turns, distribute the 18 activities equally among the frequency categories: **sometimes**, **often** and **always**. Ultimately, there should be 6 cards per frequency category.



This categorization will influence the space design.

3. Get additional activity cards

 10 min

Activities occurring on a highly regular basis will be emphasized on the space layout. Based on your categorization, get additional cards:

- Activities happening always are triplicated.
- Activities happening often are duplicated.
- Activities happening sometimes do not receive any extra cards.

Your group should now have 36 activity cards (18 always, 12 often, 6 sometimes).

The Space Areas

The selected activities are **mapped to the physical areas** where they should be performed. After clustering the chosen areas, you will be able to visualize **how versatile** they are.

Phase 2: Area Selection and Clustering

Select the areas for each activity



Flip the activity cards around and write down the area where each activity should be performed. Use the **"Creative Areas" poster** as reference. In the case of duplicated or triplicated activities, you can write the same area more than once or choose different areas for the same activity.

Form zones by clustering the cards with the same selected area. Zones with many different colors show that many different types of activities take place in them.



Six different activity types

Mosaic considers six different types of activities that can take place in a creative space, each represented by a different color.



These types differ from each other in their characteristics, mainly in their noise level. Based on your choice of activities, sort the general category cards from silent to noisy. For example, activities of the type "individual work" are usually very silent, while activities of the type "collaborative work" tend to produce more noise. Keep this sorting visible throughout the rest of the exercise as it will influence the spatial layout.

The First Layout

Define the location of the different areas in relation to each other to form a cohesive space. With the help of several guiding questions, build the first layout of your future creative space.

Phase 3: Space Building

Build a map of the future creative space



Now that you have an overview of the different zones within the future creative space, it's time to refine zoning, positioning and relation to each other. Move the cards around to build a more detailed and cohesive map of your space. Use the following guiding questions:

- Should small zones be placed inside of larger zones or remain as isolated spaces?
- Should large zones be split and if yes - how?
- Which areas are good/bad neighbors of others?

- Which zones act as convergence or gathering hubs? Are they central or peripheral?
- Which zones need to be divided with or enclosed by walls?
- How will a person navigate through the space?

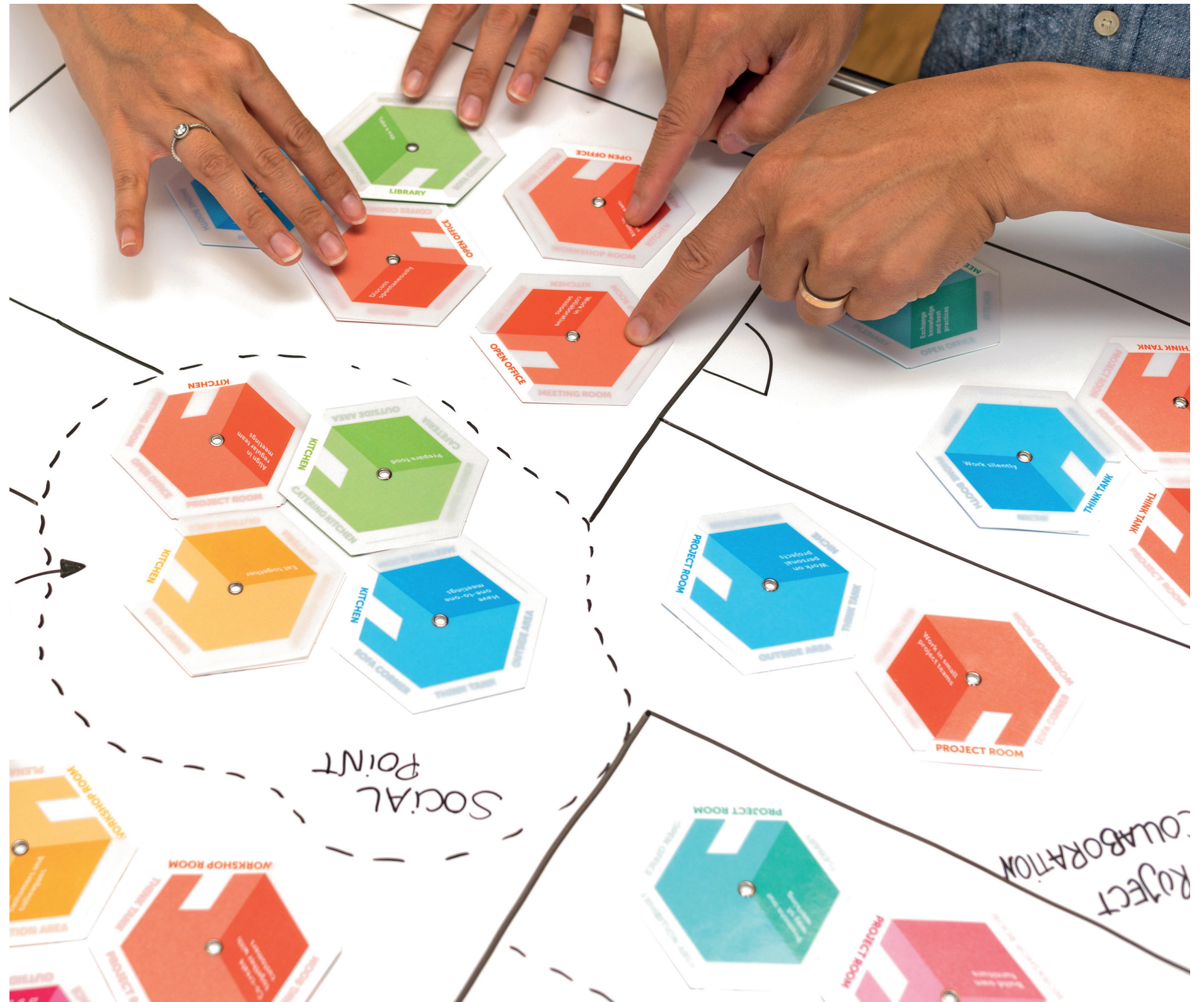
Mark divisions and connections between zones on the underlying paper and draw additional elements and labels for clarification. Take into account the characteristics of the different activity types (see phase 2) to decide which areas can be placed together.

The final result is a map of your future creative space showing the distribution of the different areas and activities.



The Space Map

The result is not only a **map of the future creative space**, but also a shared understanding of the **team's ideal way of working**.



But this is only the beginning! Experience the full version of our **Creative Spaces Service.**

Your workplace is the embodiment of your **values and behaviors**. We guide you in setting up a **creative work environment** in your organization.

Contact us:
dcc@sap.com




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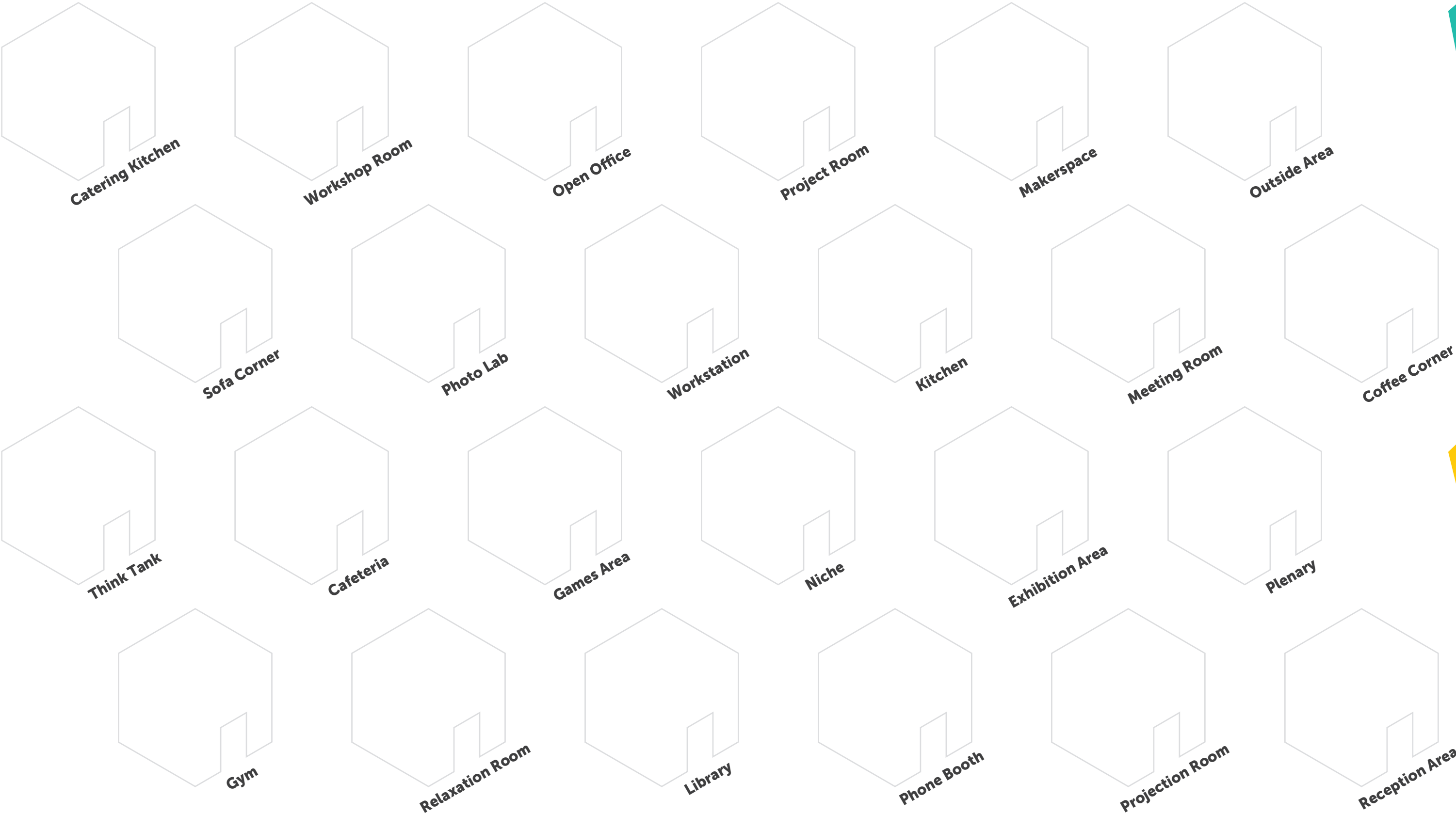
Working Material



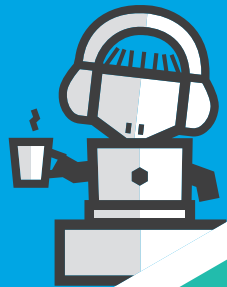
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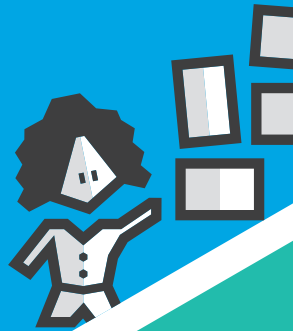
Creative Areas



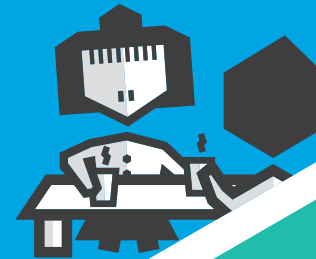
Work silently



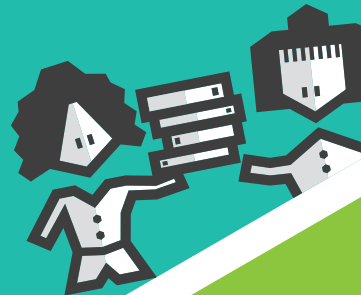
**Display
inspirational artifacts**



**Have one-to-one
meetings**



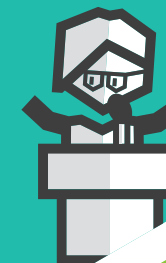
**Exchange knowledge
and best practices**



**Showcase work
internally or externally**



**Listen to external
speakers or guests**



**Play games
while at work**

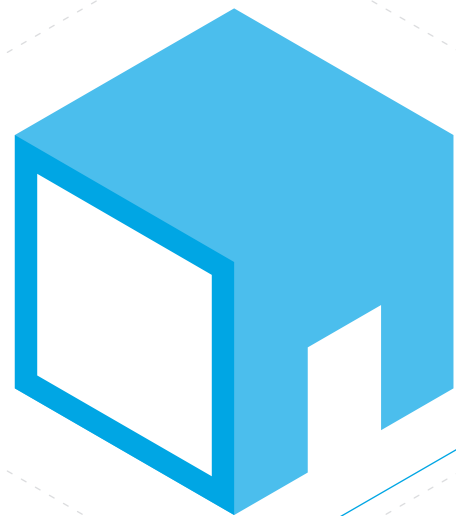


**Watch movies
together**



**Read books
and magazines**





Have
one-to-one
meetings

Display
inspirational
artifacts

Work
silently



Listen to
external
speakers or
guests

Showcase
work
internally or
externally

Exchange
knowledge
and best
practices



Read books
and
magazines

Watch
movies
together

Play games
while at
work

**Work on
personal projects**



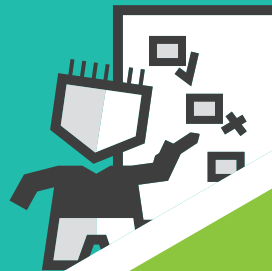
Do home office



Have calls in private



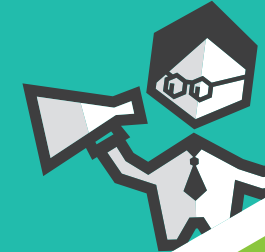
**Give and receive
project feedback**



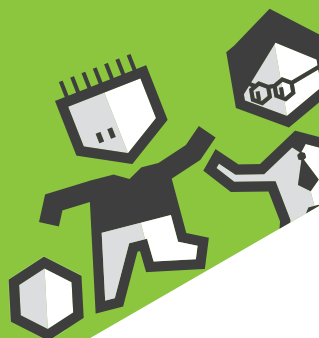
**Participate in
training activities**



**Promote our
way of working**



Do sports together

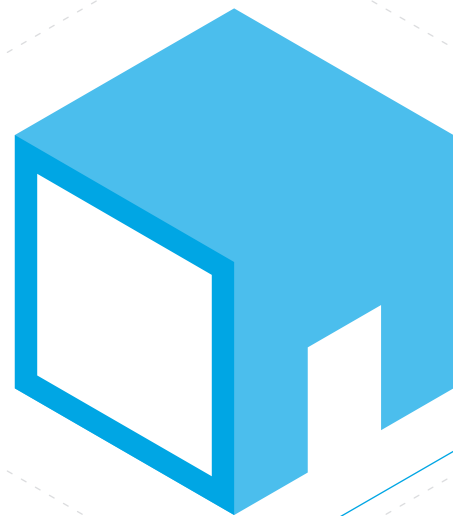


Prepare food



Take a nap





Have
calls in
private

Do home
office

Work on
personal
projects



Promote
our way
of working

Participate
in training
activities

Give and
receive
project
feedback

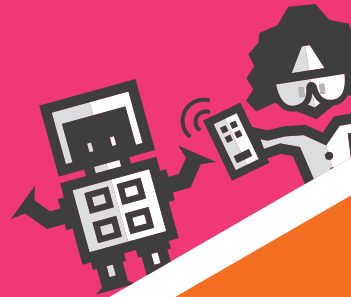


Take a nap

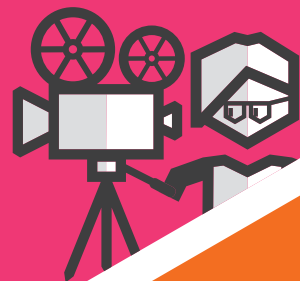
Prepare food

Do sports
together

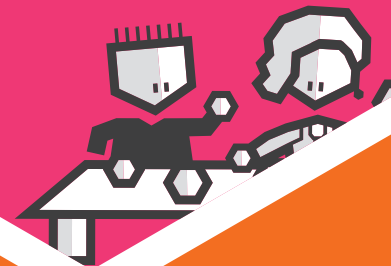
**Experiment with
latest technologies**



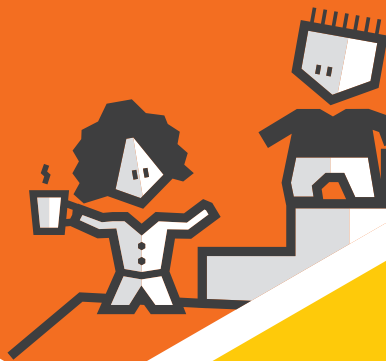
**Produce own video
and photo material**



**Create tangible
prototypes**



Discuss spontaneously



**Collaborate
virtually**



**Co-create together
with customers**



Eat together

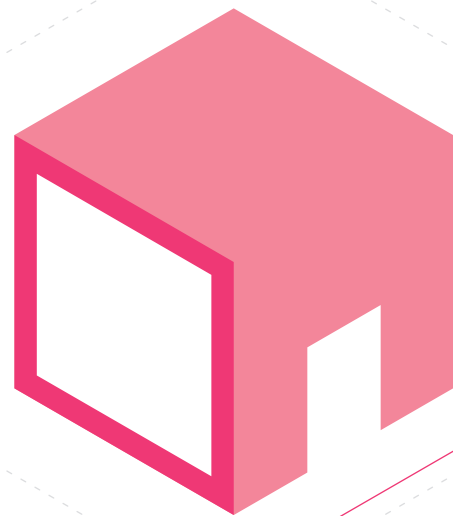


Network at events



**Celebrate special
occasions together**





Create
tangible
prototypes

Produce own
video and
photo
material

Experiment
with latest
technologies



Co-create
together
with
customers

Collaborate
virtually

Discuss
sponta-
neously

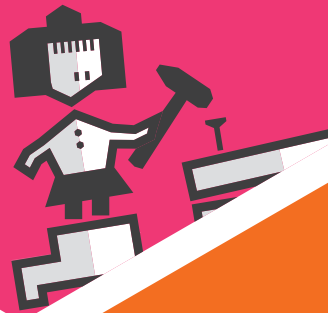


Celebrate
special
occasions
together

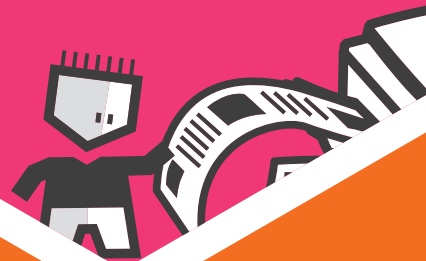
Network
at events

Eat together

Build own furniture



Produce own print material



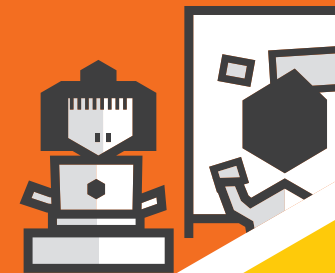
Decorate or design space interior



Align in regular team meetings



Work in small project teams



Work in collaborative sessions



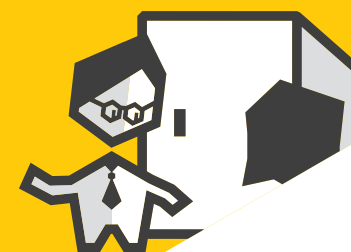
Engage in team activities after work

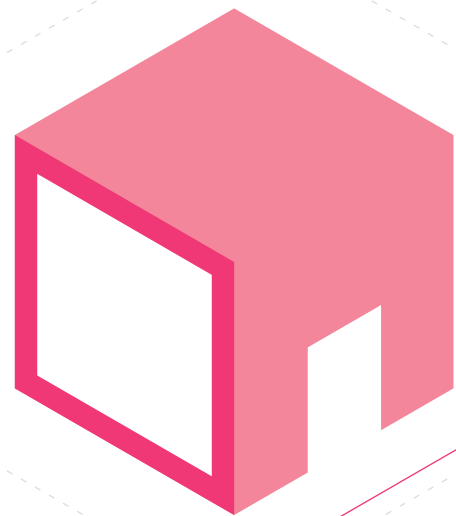


Exchange personal experiences



Host customers and colleagues





Decorate or
design space
interior

Produce
own print
material

Build
your own
furniture



Work
in colla-
borative
sessions

Work
in small
project
teams

Align in
regular team
meetings



Host
customers
and
colleagues

Exchange
personal
experiences

Engage
in team
activities
after work




Extra Blank Cards

Front side / Print as needed



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Extra Blank Cards

Back side / Print as needed



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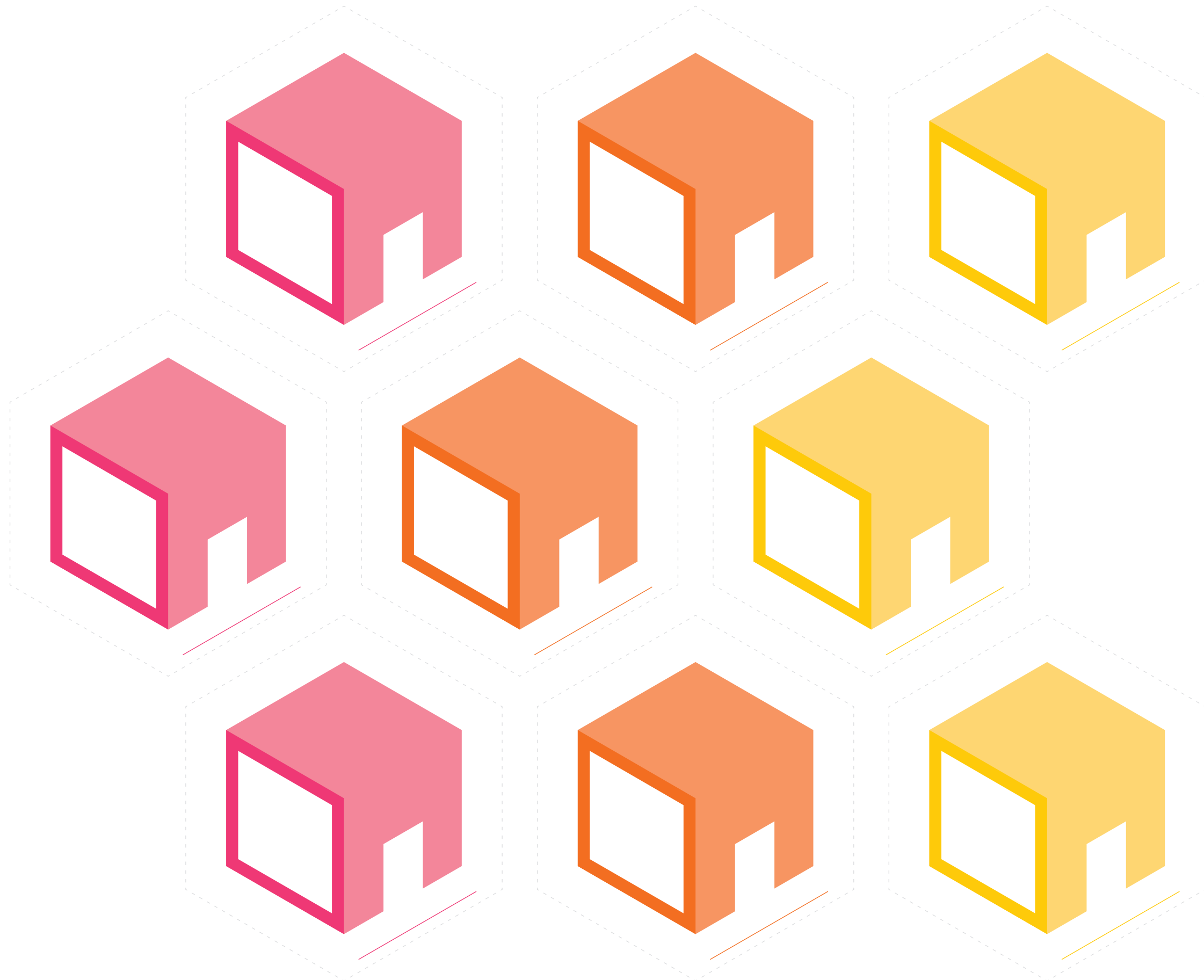
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Frequency And Category Cards

Print 1 time





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